



PROS Plan : Community Values Meeting

Public Meeting #2

Parks, Recreation, Open space, & Senior services Plan (PROS)
September 17, 2025



Welcome!

This is our 2nd public meeting on the PROS Plan. We will be focusing on Community Values & Service Level goals tonight.

We appreciate your participation and patience as we develop the PROS Plan!!!



Agenda

- Review the planning objectives and process
- Review a summary of the Community input to date
- Review the draft service level goals
- Question and Answer Session
- Discuss Next Steps

Please Hold Questions to the end





PROS Plan
(Parks, Recreation, Open space, and Senior services Plan)



Project Phases & Timeline

Initiation	Existing Conditions	Kick-Off Meeting	Interim Meeting	Draft Master Plan	Plan Adoption
Project Plan - Objectives - Mission, Vision, & Mandates	Community Survey Demographics Focus Groups Assessments - Parks - Facilities - Programs - Resources	Needs Assessment Level of Service Analysis	Resources Survey Community Values Capacity Resources Analysis	Long-range Vision - Capital Facilities Plan Implementation Strategy Public Review & Comment	Park Commission



PROS Plan

Process:

- Information Collection
- Resource Analysis
- Capacity Evaluation

Goals:

- **Strategic Goals**
 - Objectives
 - Actions
- **Service Level Goals**
 - Measurable Outcomes

Department Workplan(s)

Budget(s)

Department Activities

- Programs
- Services
- Projects
- Operations

Covers 10 years

Completed every 2 years

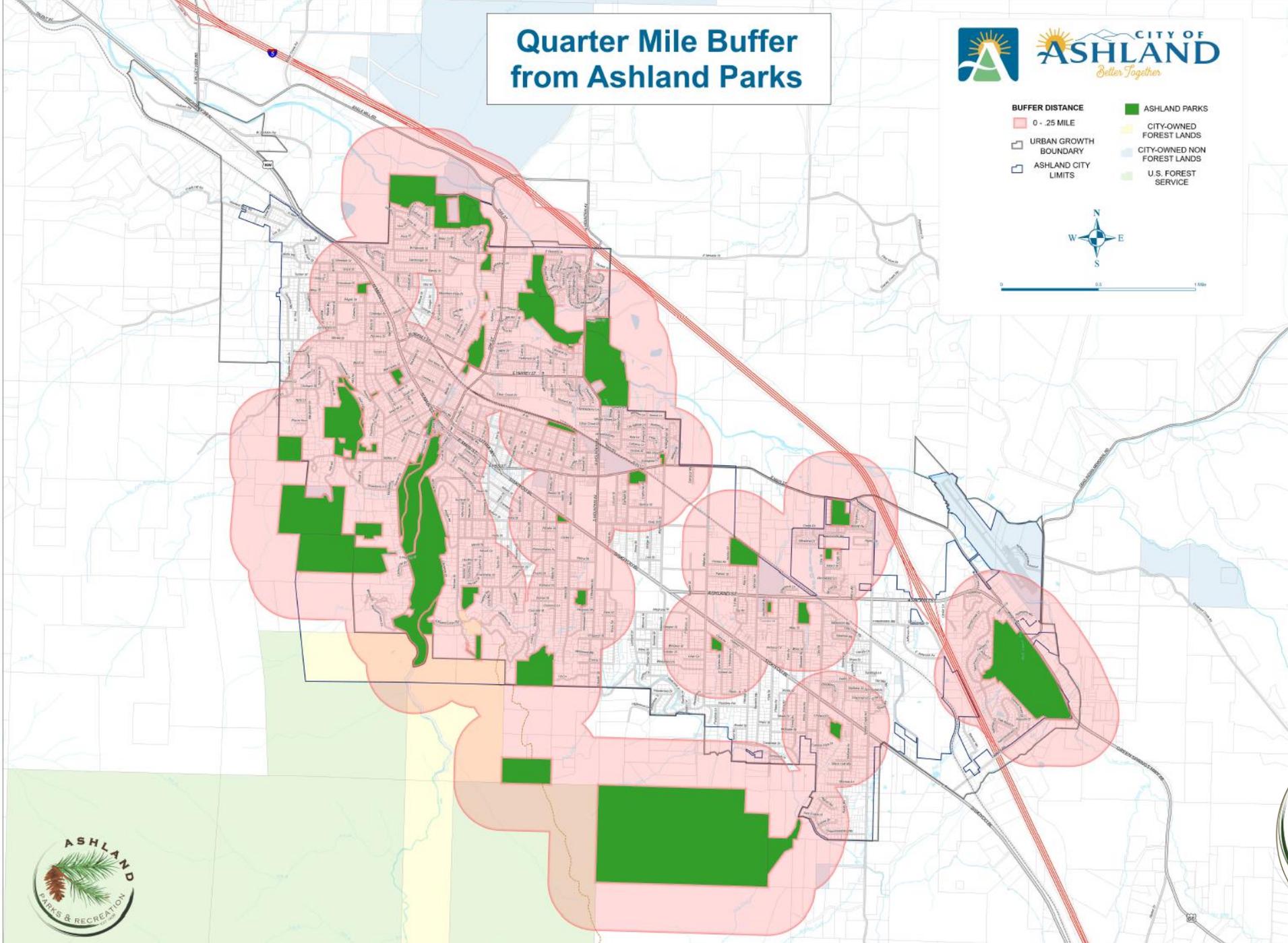
Ongoing

Quarter Mile Buffer from Ashland Parks



CITY OF
ASHLAND
Better Together

- BUFFER DISTANCE**
- 0 - .25 MILE
- URBAN GROWTH BOUNDARY
- ASHLAND CITY LIMITS
- ASHLAND PARKS
- CITY-OWNED FOREST LANDS
- CITY-OWNED NON FOREST LANDS
- U.S. FOREST SERVICE



Demographics Snapshot



Populations and People

Total Population

21,360

P1 | 2020 Decennial Census



Education

Bachelor's Degree or Higher

65.0%

S1501 | 2023 American Community Survey 5-Year Estimates



Housing

Total Housing Units

10,966

H1 | 2020 Decennial Census



Families and Living Arrangements

Total Households

10,264

DP02 | 2023 American Community Survey 5-Year Estimates



Income and Poverty

Median Household Income

\$71,782

S1901 | 2023 American Community Survey 5-Year Estimates



Employment

Employment Rate

54.7%

DP03 | 2023 American Community Survey 5-Year Estimates



Health

Without Health Care Coverage

5.8%

S2701 | 2023 American Community Survey 5-Year Estimates



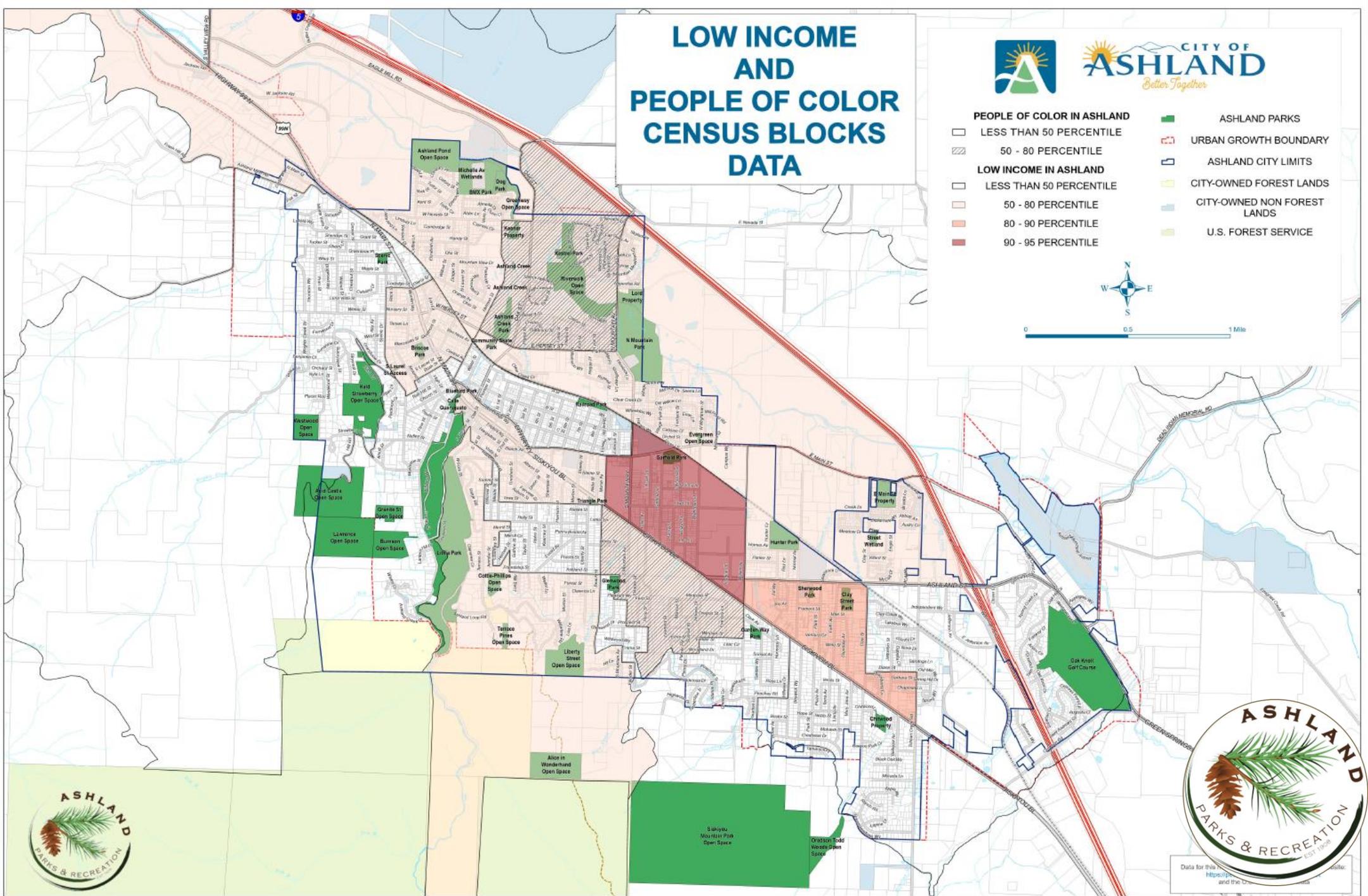
Race and Ethnicity

Hispanic or Latino (of any race)

1,616

P9 | 2020 Decennial Census





Populations and People

Age and Sex

48.2 ± 2.9

Median Age in Ashland city, Oregon

40.5 ± 0.2

Median Age in Oregon

Older Population

27.8% ± 2.2%

65 Years and Older in Ashland city, Oregon

19.3% ± 0.1%

65 Years and Older in Oregon

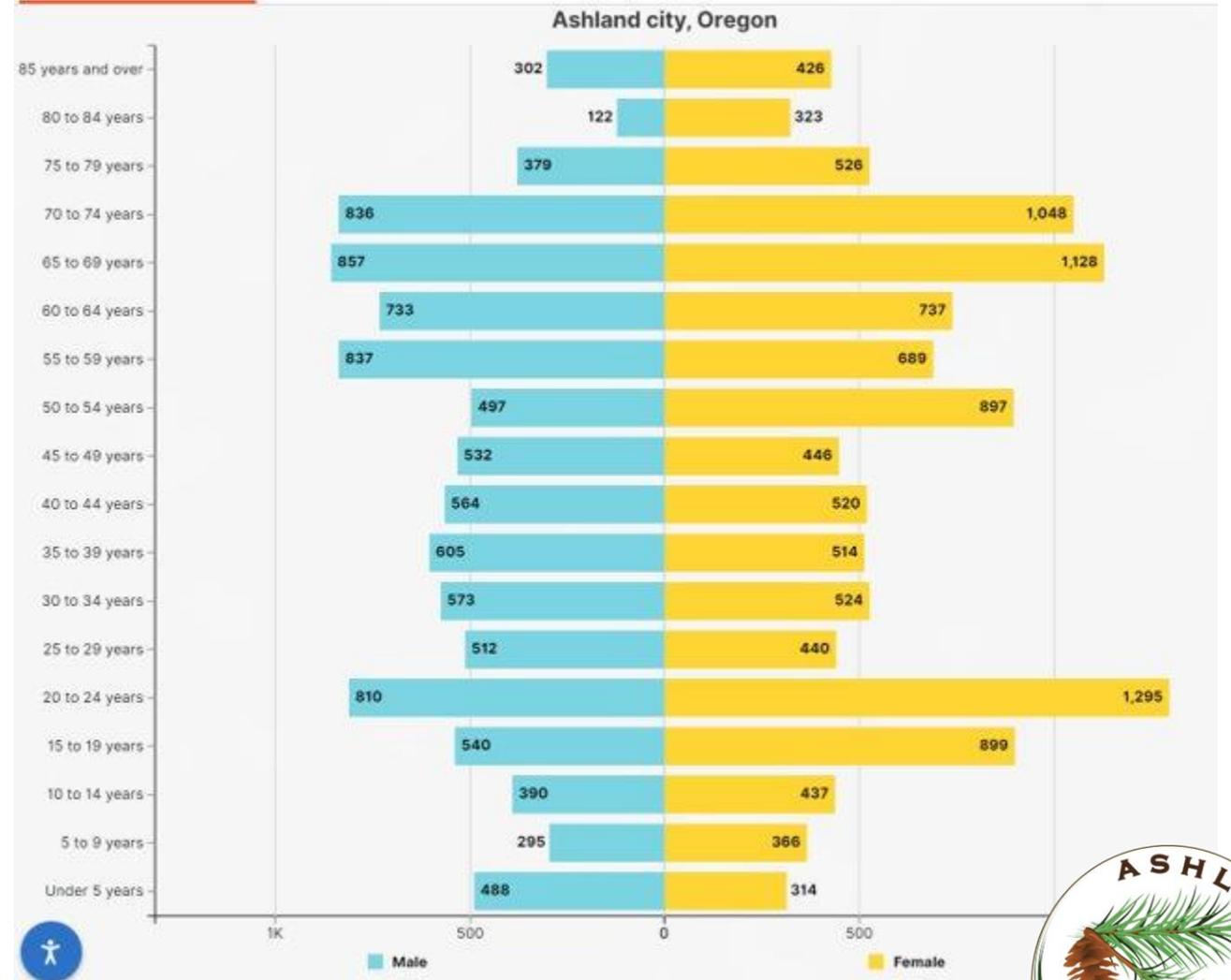
Poverty

17.9% ± 3.1%

Poverty, All people in Ashland city, Oregon

12.1% ± 0.4%

Poverty, All people in Oregon



DEMOGRAPHICS



Populations and People

Age and Sex

48.2 ± 2.9

Median Age in Ashland city, Oregon

40.5 ± 0.2

Median Age in Oregon

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19.3% ± 0.1%

65 Years and Older in Oregon

Poverty

17.9% ± 3.1%

Poverty, All people in Ashland city, Oregon

12.1% ± 0.4%

Poverty, All people in Oregon

Youth (Under 18 years) – 17.5%

Adult (19 to 50 years) – 34.3%

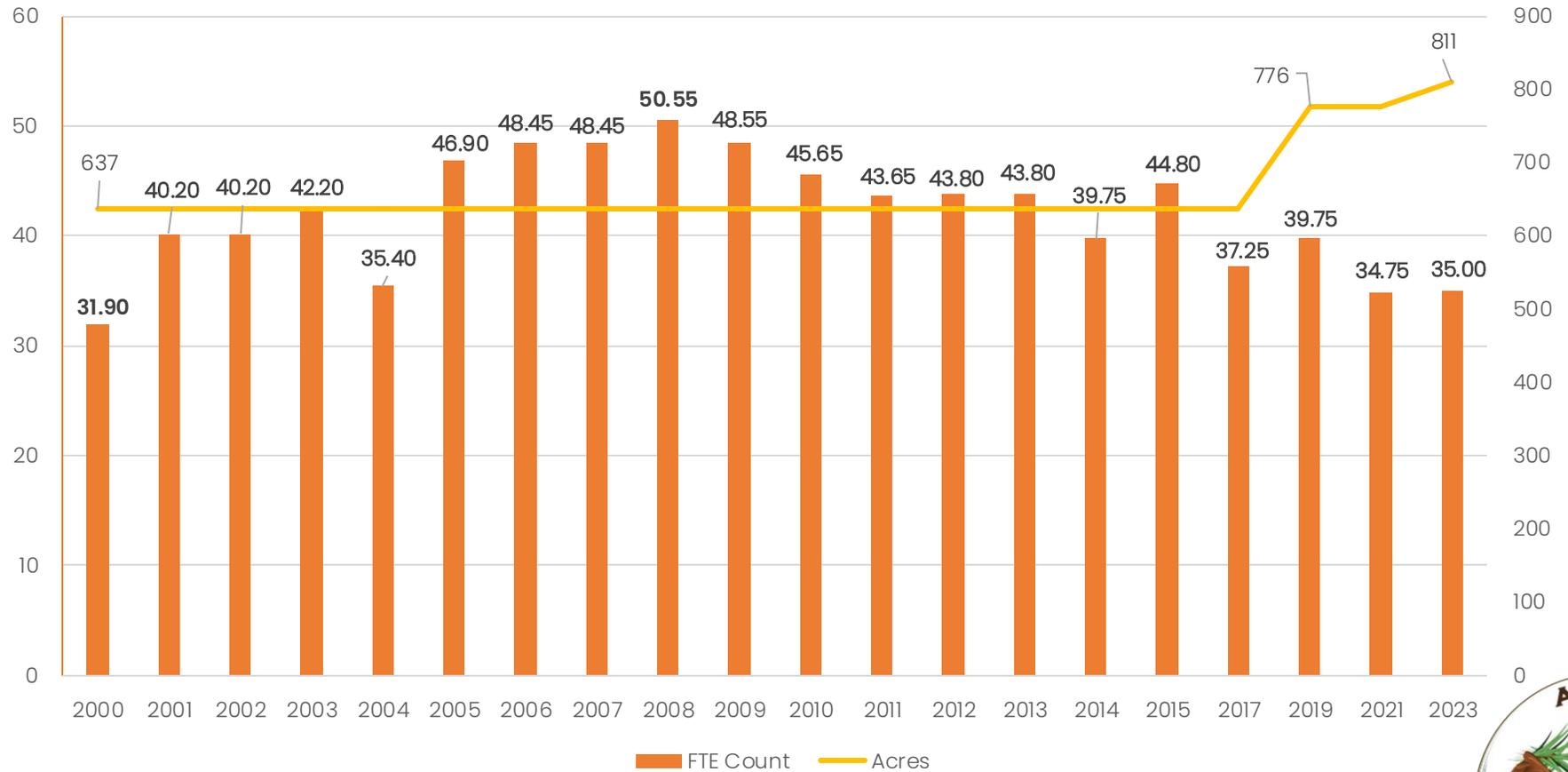
Older Adult (over 50 years) – 48.2%



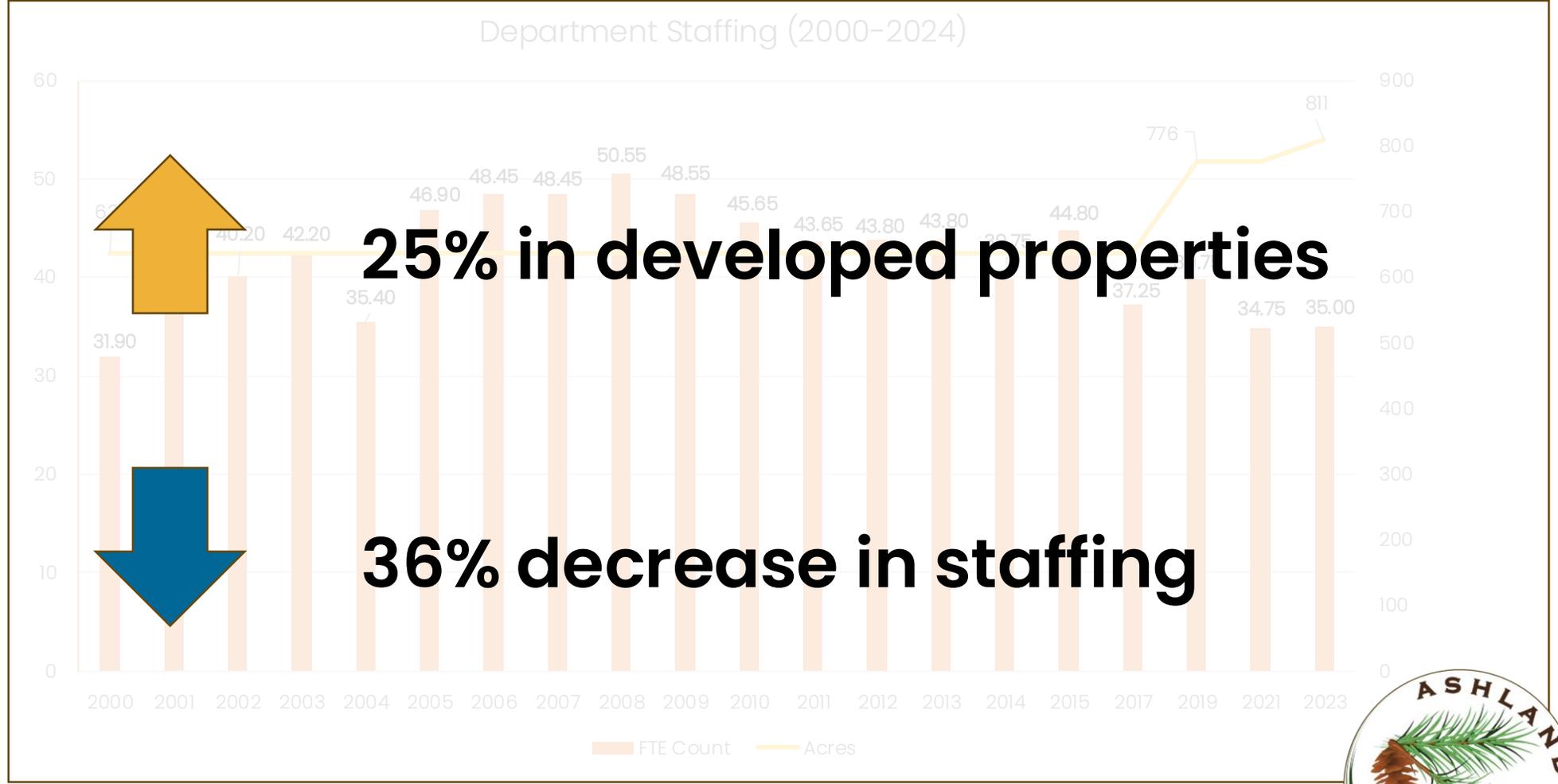
Park Operations: Capacity

Park Staffing History

Department Staffing (2000-2024)



Park Staffing History



Maintenance Management Plan

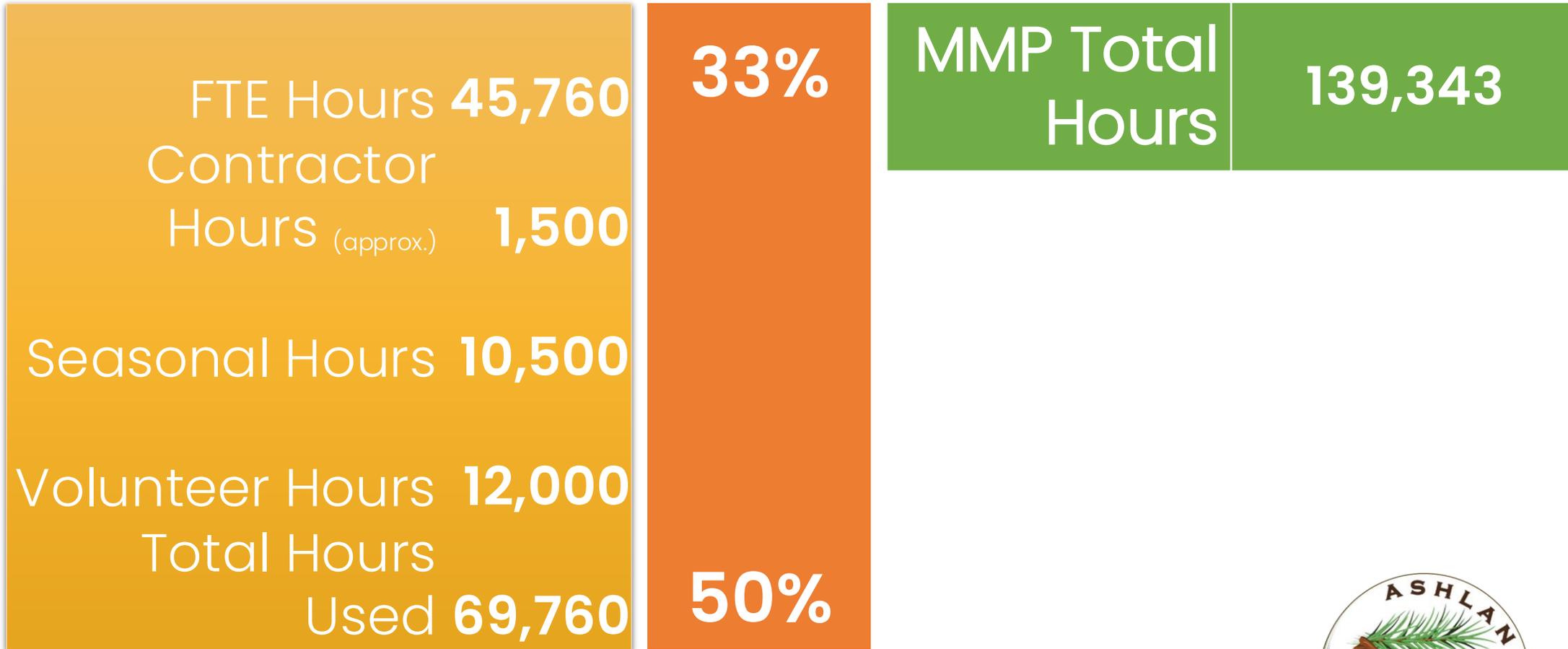
Plan Completion:

Repeat the process for every task at every property to develop a total number of hours to complete **routine maintenance**



About 300 rows of tasks to review per property x 36 properties = 10,800 tasks to review
10,800 potential tasks x 12 months = 129,600 data points

Maintenance Management Plan: Current Resources vs Need



Community Survey

- 84% have a park within a 10-minute walk from their home
- 84% use our parks and programs more than weekly
- 63% drive to a park or program
- 91% walk on our trails & 43% cycle on our trails
- 65% have participated in a recreation program/event in the last year



Community Survey

- **Top 3 Park Amenities desired**
 - Natural Areas
 - Natural/Soft surface trails
 - Water views and vistas



Community Survey

- **Satisfaction with current condition of specific park**

Highest Ranked	Lowest Ranked
<ul style="list-style-type: none">• Lithia Park• Siskiyou Mountain/Oredson-Todd Woods• North Mountain Park	<ul style="list-style-type: none">• Oak Knoll Golf Course• Skate Park• Triangle Park



Community Survey

• Top Priorities (from list in question)

Highest Priority	Lowest Priority
<ul style="list-style-type: none">• Clean and Well-Maintained Facilities• Natural/dirt walking trails• Free-of-charge recreation opportunities	<ul style="list-style-type: none">• Separate areas for older adults to be with others their ages• Free wifi• Picnic areas and shelters for large groups



Community Survey

- **Do you Agree with the following?**

Need more Tennis Courts	Need more Pickleball Courts	Need new Pool
Disagree – 44.57%	Disagree – 38.57%	Agree – 48.11%
Agree – 17.02%	Agree – 32.08%	Disagree – 21.22%
N/A – 38.24%	N/A – 29.35%	N/A – 30.67%



Focus Groups

- South Ashland Neighborhoods
- Central Ashland Neighborhoods
- North Ashland Neighborhoods
- Youth & Families
- Livability & Economic Development
- Trails
- Natural Resources
- Recreation
- Senior Services



Community Values Survey

• **Priorities Ranked**

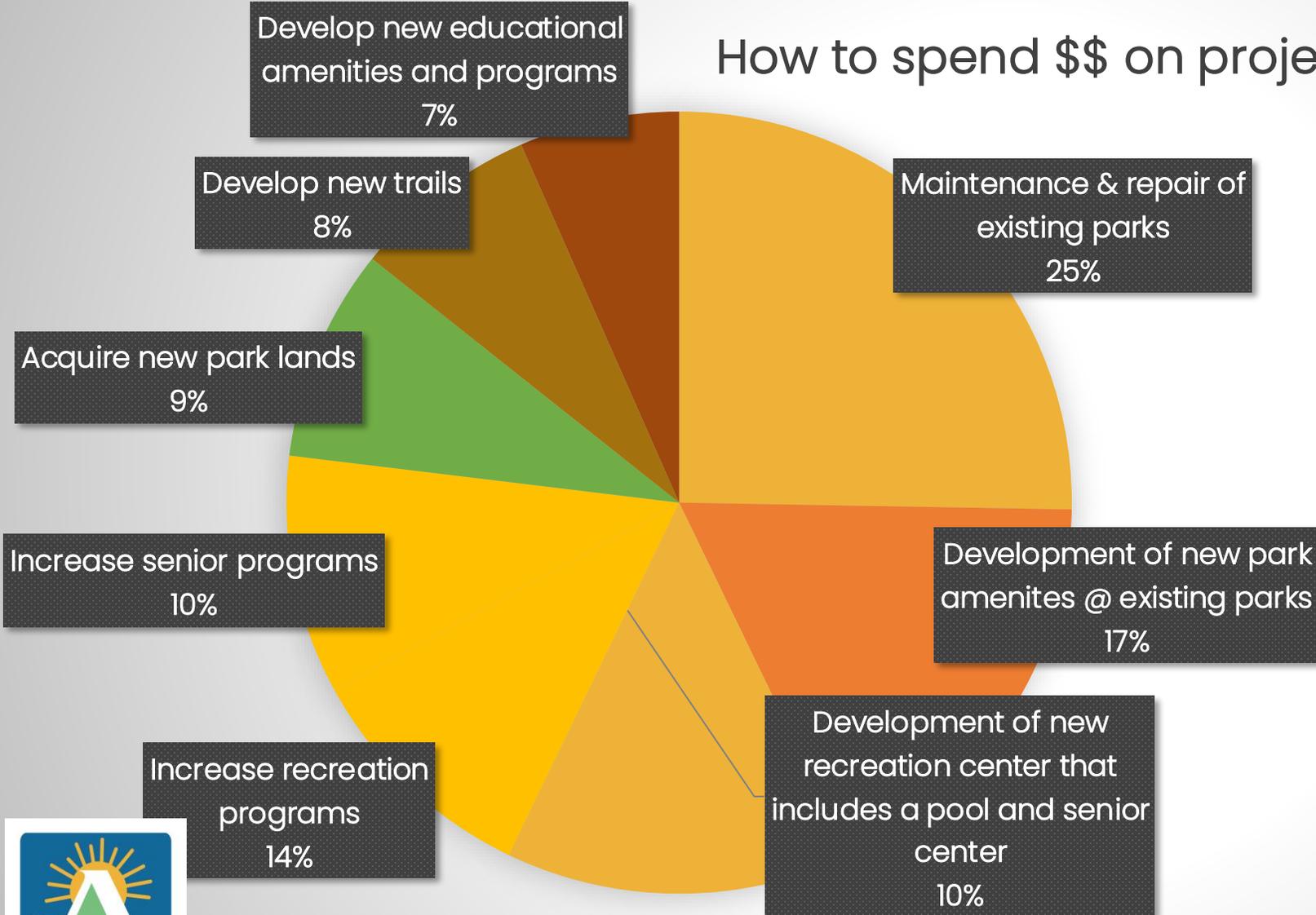
Highest Ranked	Lowest Ranked
<ul style="list-style-type: none">• Maintain existing parks and facilities• Meet recreational needs of community• Operate youth recreation programs	<ul style="list-style-type: none">• Operate the golf course• Invest in equipment, etc. that reduces fossil fuel use• Operate Ice-skating rink

Community Values Survey

- **How you would spend \$100 on park project and operations**



How to spend \$\$ on projects, programs and operations



- Maintenance & repair of existing parks
- Development of new park amenities @ existing parks
- Increase recreation programs
- Development of new recreation center that includes a pool and senior center
- Increase senior programs
- Acquire new park lands
- Develop new trails
- Develop new educational amenities and programs



Community Values Survey

• Funding Tools Supported Ranked

Highest Ranked	Lowest Ranked
<ul style="list-style-type: none">• Transient Lodging Tax Increase• General Fund• Food & Beverage reauthorization	<ul style="list-style-type: none">• Parking Fee• Special District• Park Levy



Community Values Survey

- **Which is a higher priority?**

Limited use of pesticides (74%)	Reduced programming or reduced maintenance of parks (26%)
Sport Fields (54%)	Pickleball (46%)
Youth Recreation Programs (71%)	Senior Recreation Programs (29%)
Trails (59%)	Pickleball (41%)
Pool (70%)	Dog Park (30%)
Youth Recreation Programs (76%)	Adult Recreation Programs (24%)



Community Values Survey

- Which is a higher priority?**

No reduction in recreation programs (61%)	No use of pesticides (39%)
Youth Sports (78%)	Adult Sports (22%)
Maintaining Parks (87%)	Pool (13%)
Trails (81%)	Golf Course (19%)
Pool (53%)	Pickleball (47%)
Trails (72%)	Pool (28%)
Low cost, high use programs and parks (95%)	High cost, low use programs and parks (5%)



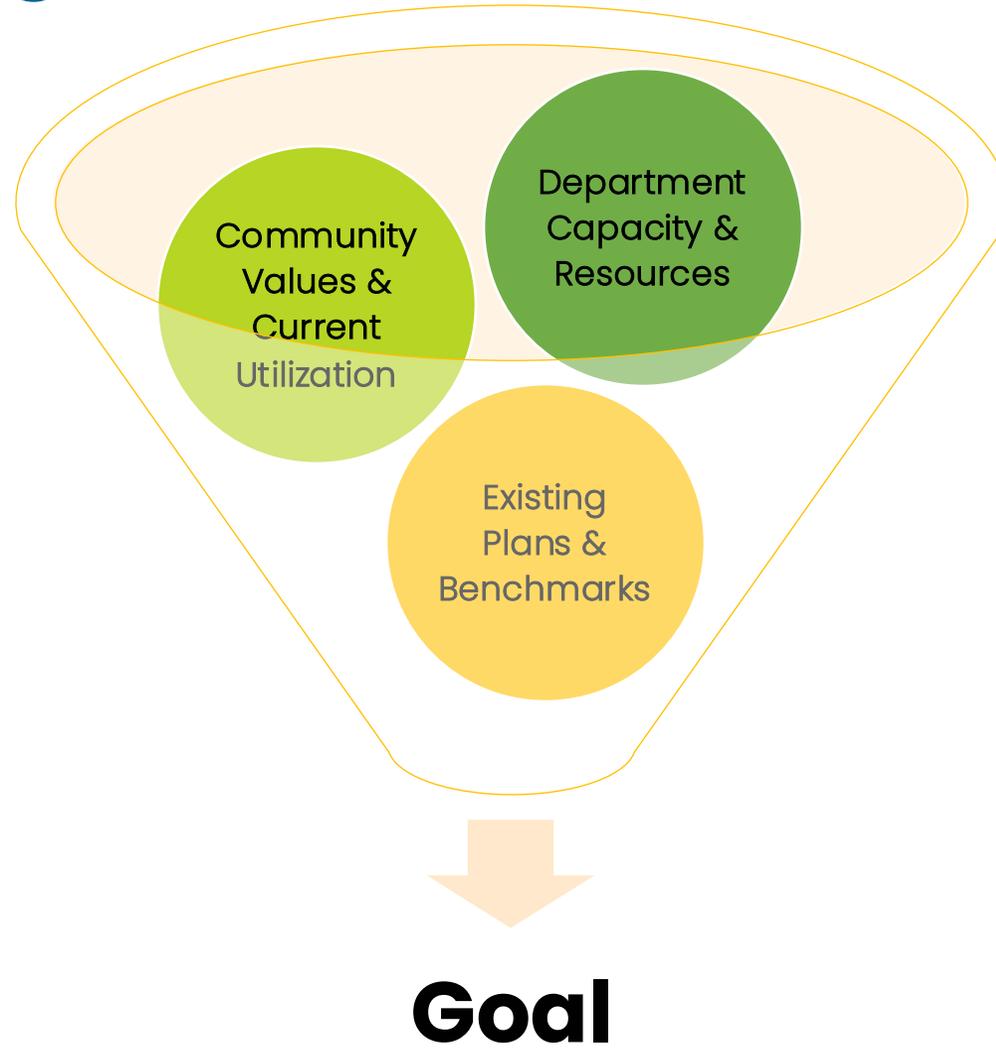
GOAL(S) DEVELOPMENT

Purpose: Develop goals that provide measurable outcomes & provide strategic direction

Why?: This allows the department to report **how we are doing** at achieving goals and **ensure** work is in **alignment** with strategic direction



Developing Goals



Goals



Types of Goals



Strategic
Goals



Service Level
Goals



PROS Plan Goals

Goals



SERVICE LEVEL GOALS

- A methodology used to determine adequacy of parklands, facilities, and services
 - Generally, a ratio of element to 1,000 residents.
 - Allows a provider to assess needs and expectations.
 - Allows system to be compared to other providers in the region, state, or nationally (benchmarking).
- It provides a measurable outcome for APRD



PROS Plan

Ashland Parks and Recreation Department will establish a strategic plan that will set objective goals to meet the recreational and senior service needs of the community.

Service Level Goals

Three categories of Service Levels will be established:

Parklands

Park types

Park Facilities

*Developed elements
at a park*

Programming

Programs & Events



Parklands

Each park classification has a service level measured in acres per 1,000 residents. The following park classifications have been identified as representative of APRD parks:

Regional

Lithia Park

Community

North Mountain Park

Neighborhood

Garden Way Park

Pocket

Triangle Park

Trails

Wonder

Nature Park

Siskiyou Mountain

Special Use



Parklands *Draft* Service Level Goal

	Current number of Acres	Service Level Goal (# of acres)	Purpose
Park Type			
Pocket Park	4.4	4.4	
Neighborhood Park	23.3	23.3	
Community Park	210.6	230.6	20 acres to meet youth sport field needs
Regional Park	100.5	100.5	
Nature Park/Open Space	472.4	500.0	28 acres to provide for trail connectivity
Special Use Park	0.0	0.0	
Actual Acres	811	859	Proposed Acres
Current Service Level (acres per 1,000)	38		
Draft Service Level (acres per 1,000)	40		



Trails *Draft* Service Level Goal

	Current number of Miles	Service Level Goal (# of miles)	Purpose
Trails			
Trails, Pathways, and Bikeways	56	64	Create 8 miles for trail connections & improve trail diversity
Actual Miles	56	64	Proposed Miles
Current Service Level (acres per 1,000)	2.6		
Draft Service Level (acres per 1,000)	3.0		



Park Facilities

Acreage alone does not assure a well-balanced park system. Sites should be designed and developed to have a balance of facilities by classification type.

Baseball Fields	Lacrosse Fields	Volleyball Courts	Skateboard Parks	Pickleball Courts
Softball Fields	Equestrian Facilities	Tennis Courts	Off-leash dog areas	Bocce Ball
Basketball Courts	Football Fields	Picnic Shelters	Nature Centers	
Soccer Fields	Outdoor Swimming Pools	Day-use Picnic Tables	Amphitheaters	
Golf Courses	Beach areas for swimming	Playgrounds	Disc Golf Courses	

APRD facility with SCORP Benchmark

No APRD facility, but SCORP Benchmark

APRD facility with no SCORP Benchmark



Park Facilities *Draft* Service Level

Facility	Facility	Purpose
Sport Fields	2 additional fields	To meet youth sport needs
Courts	4 additional pickleball courts 1 additional basketball court	To meet identified need
Shelters & Picnic Tables	2 shelters 30 picnic tables	To meet identified need
All other park facilities are recommended to stay at current level		



Programming

Programming has a service level measured in programs per 1,000 residents. The following programming categories have been identified as representative of APRD parks:

STEM

Youth

Friends

Friends

Adults

Seniors

Arts

18 years and under

Sports

Referrals

Over 18 years

Arts

Nature

Fitness

Nature

Fitness

Golf, Pool, Ice Rink, Rentals, etc.

Number of participants (annually)



Programming

No existing benchmark for programming service levels. We benchmarked programming levels in **14** Oregon communities of similar size (population or parks programming) and in the Rogue Valley.

			Average # of Programs (2024)	Ashland # (2024)
Albany	Klamath Falls	Roseburg	115	215
Corvallis	McMinnville	West Linn		
			Average Service Level (2024)	Ashland # (2024)
Forest Grove	Medford	Wilsonville	3.5	10.1
Grants Pass	Oregon City	Woodburn		
Lincoln City	Redmond			



Programming *Draft* Service Level Goal

Program	# of Programs & Events (2024)	# of Participants (2024)	Goal	Purpose
Programs & Events	215		256	Improve programming for youth
Rounds of Golf & Range Balls		21,749	30,000	Consistent with 5 yr average
Ice Rink Admissions		20,907	25,000	Consistent with 5 yr average
Pool Admissions		7,193	10,000	Consistent with 5 yr average
Current Service Level (programs per 1,000)	10			
Draft Service Level (programs per 1,000)	12			



Question & Answer Ground Rules

- One person speaks at a time (avoid side conversations)
- No cross-talk
- Let everyone participate
- Bring issues to the table
- Listen with an open mind



PROS PLAN

Next Steps:

- Early 2026
 - Draft PROS Plan
 - 30-day comment period
 - PROS Plan Adoption
 - Implementation